

Peninsula Airport Commission

Board of Commissioners Meeting Minutes

April 28, 2022, 8:00 a.m.

Commissioners in Attendance:

Chair, James “Jay” Joseph
Vice Chair, Rob Coleman
Treasurer, Thomas Herbert
Secretary, Lindsey Smith
Assistant Secretary, Brian Kelly

Staff members in Attendance:

Executive Director, Michael Giardino
Deputy Director, John Borden
Business Development Manager, Chris Walton
Executive Assistant, Jamie O’Brien
Chief Finance Officer, Mark Adams
Counsel, L. Scott Seymour
Facilities Manager, Bill LaManque

Public Officials Present:

Ralph “Bo” Clayton, Newport News Assistant City Manager

Public Attendees:

No public attendees

Chairman Joseph called the meeting to order at 8:00 a.m.

Minutes. Chairman Joseph asked if anyone had any changes for the minutes. Chairman asked legal counsel if results of roll call votes for closed sessions need to be recorded in the minutes. Mr. Seymour stated in the affirmative. Chairman requested the March 24, 2022 minutes reflect the results of the roll call votes. Commissioner Herbert moved to accept the March 24, 2022, meeting minutes with the change of recording roll call votes. Vice Chair Coleman seconded. A verbal vote was taken and the minutes passed unanimously.

Public Comment. None

Mr. Herbert provided the Finance Committee Report:

- March financial were routine with one exception
- \$1.4 million CRSSA Grant received
- Airfield receipts under budget due to lack of passenger traffic
- Fuel revenue is up due to increase fuel prices
- Terminal revenue is up also due to increased prices
- Landside categories are under budget because of reduced enplanements
- Property rental income is up due to mobile home park tenants bringing their accounts current and increase from some lease agreements
- At year end, PAC expects to be in line with budget
- Terminal utilities are over budget reflective of increase in utility rates

- Parking lot expenses are over budget due to implementation of new parking lot system
- Trailer park expenses are over budget for repairs and maintenance because of water leaks
- Communication costs are up because of installation of new Flight Information Displays (FIDS). Some of these costs will be reimbursed by the State
- Legal expenses are up mostly due to land transfers that are pending. Some of those costs will be reimbursed by the city of Newport News when the Dog Head parcel closes
- Take PHFlight Café costs are over budget because of increased cost of supplies

Mr. Giardino was asked if he would like to add anything additional to the discussion of March's finances. Mr. Giardino stated he had nothing to add until he presents the FY23 budget later in the agenda.

Mr. Joseph provided the Planning & Development Committee Report:

- Aery financing update. Still no resolution on landlord consent and we are approaching the expiration of the 30 day extension of the financing contingency. Chairman asked for status from legal counsel. Mr. Seymour responded that multiple conversations have transpired between legal counsel and the lender. The lender understands the terms. The lender's legal counsel is reviewing the final paragraph of the landlord consent. (Note – lender's counsel has had the landlord consent for about a week.) PAC legal counsel received a request to offer an additional 30 day extension and an offer to pick up some of PAC's legal expenses. Memorandum of Lease (MOL) is drafted and ready to be delivered but we will not deliver until the extension is in place. Mr. Giardino and PAC Board of Commissioners to decide what fees are to be collected. Chairman asked Mr. Seymour what we have incurred in legal fees and what Mr. Seymour recommends we request for reimbursement of said fees. Mr. Seymour recommends \$15,000 for legal fees regarding the extensions from December 2021 forward, and all legal fees going forward. Aery is 8 months into the lease and not closed on the final documents. Mr. Giardino has authority under the General Provisions, to execute short-term agreements so he can act on the extension without a resolution from the Board of Commissioners. Ms. Smith requested a vote from the Board of Commission. She moved "To allow Aery to extend for another 30 days past April 30, 2022, contingent upon their agreement to reimburse the PAC for legal fees associated with the over-negotiation of the landlord consent, in the amount of \$15,000 plus legal fees going forward." The motion was seconded by Mr. Coleman. A vote by voice was taken. Mr. Joseph – Yes, Mr. Coleman – Yes, Mr. Herbert – Yes, Mr. Kelly – Yes, Ms. Smith – Yes. The motion passed unanimously.

*Footnote – Mr. Joseph stated that PAC has been very responsive and offered very quick turn-around on documents and communication. Mr. Seymour remarked that Aery representatives have not been very transparent. SBA has not yet approved the loan. If the negotiations do not close within 30 days, Mr. Joseph requires a substantially higher-level communication of explanation before any further consideration takes place.

- Dog Head/Waterworks parcel is expected to close by August 31, 2022. Plats are in York County awaiting approval.
- McMurren parcel is awaiting inclusion of height restrictions in the agreement.
- Habersham parcel – pending FAA land release.
- Two contacts received by Chairman Joseph this week.
 - One was regarding leasing the Ferguson warehouse. Ferguson is not vacating but are on a month-to-month lease. Lease needs to be reviewed and adjust rent in line with the market and also inspect the inside of the building.
 - Second call regarding a pending sale of a pending property at 12660 McManus Blvd. where we have the right of first refusal. First question is are we interested in buying the property back? Second question is how many other properties are out there for which we have first right of

refusal? How many have been sold without PAC being notified? Per Mr. Seymour, we need to pull the deeds. Mr. Giardino says the land is compatible use but not in any development for the airport but does not recommend purchasing. He suggests we determine what the buyer plans to do with the property and then report back to the Commission with a recommendation.

- Master Plan contractor candidate submissions have been reviewed and tentatively, a vendor has been chosen. Once project scope has been determined and approved by FAA, and contractor has bought in, the Board will take action to approve the Master Plan consultant.
- Mobile home park update:
 - Mr. Giardino asked those present to look at budget slide 5 in the budget packet to be reviewed. Noted that it does not include the mobile home park revenue for the fiscal year 2023.
 - In 1988, two bonds were written and included wording to the effect of closing the mobile home park. In 2010, the Executive Director of PAC briefed the Commission and stated, “the mobile home park is losing money.” At that point, that should have triggered action. It is unlawful for PAC to subsidize a concessionaire. The Board tasked the Executive Director to have a plan to close the mobile home park. The Executive Director did not ever report back to the Commission with a plan. Mr. Giardino tasked staff to audit the mobile home park in 2018 and it was found to be deficient in many areas including revenue.
 - Presentation by Bill LaManque (see exhibit one). Sunset plan as follows:
 - Letters go to all tenants today via certified mail.
 - Post signs by mailboxes
 - Minimum of 15 social service agencies and school districts in the region have agreed to work together to provide resources and referrals to residents
 - Last day in the mobile home park would be August 28, 2022 so kids would start school in potentially new districts, or at least be moved in to new homes before school starts
 - Resident will be assigned to a particular organization based on their greatest need (disability, Spanish speakers, elderly, unable to drive, pets, financial difficulties, etc.)
 - Excavator on the property now to demolish vacated and unsalvageable homes, scheduled to come back in June
 - Power, water, and sewage will be removed from vacant homes
 - Incentive is:
 - Free rent all Summer
 - Leave by June 1, get \$2,000
 - Leave by July 1, get \$1,000
 - Leave by August 1, get \$500
 - 120 days written notice
 - Mr. Kelly asked what is charged for monthly rent. The answer was \$399-504
 - Most residents will likely be eligible for income-based rent and most tenants will pay less than what they are currently paying
 - Newport News may not be able to absorb all 70 tenants but we are working with neighboring cities to handle displaced tenants
 - Mr. LaManque will be meeting with United Way and all 15 other social service agencies for a “triage” meeting on Monday, May 2, 2022
 - Ms. Smith questioned if Mr. Giardino would be communicating with neighboring city managers before the letters to tenants are mailed. Mr. Giardino agreed to communicate with them immediately.
 - Ms. Smith stated she had spoke with Steve Kast, CEO of United Way who praised Bill LaManque for being so proactive in setting up resources to assist tenants. Ms. Smith thanked Mr.

LaManque. United Way is bolstering staff to handle influx of activity from the mobile home park tenants. Mr. LaManque stated United Way has been extremely helpful.

- There will be two or three different dates when we host the agencies at the mobile home park for residents to meet face-to-face with the agencies for assistance.
- All tenants will receive a list of agencies with phone numbers so they can contact the agencies themselves
- Question from Mr. Coleman – how much will closing the mobile home park cost? Per Mr. LaManque, we budgeted about \$650,000 to clear the neighborhood and demolish all the trailers
- Mr. Giardino directed attention to a chart found in capital budget handout distributed before the meeting. The chart is called “Drainage third runway under fiscal year 23.” The mobile home park is severely impacted by the drainage issues and is also in the runway safety area and runway protection zone for the third runway. The \$650,000 budgeted item for the mobile home park includes resolving the drainage problem on the airfield that cannot be addressed while there are mobile homes on the parcel. The drainage issues will be funded by state entitlement money because it is an approved project
- Ms. Smith asked if the \$650,000 includes the incentives. Mr. LaManque answered that it does, but there isn’t a way to forecast how many tenants will leave and when.
- Mr. Giardino noted that the costs for maintenance crews over the years to mitigate flooding will be offset by closing the mobile home park and resolving the drainage issues

Governance committee report:

- Annual report reviewed (see exhibit 2). Will be available on the website and we will send drafts to advocacy groups – Chambers of Commerce, cities, counties, and elected officials
- FY 23 officers – handled by a nominating committee in the past, but this year nominations will be accepted from the floor in May and vote in June
- Executive Director will start scheduling agenda review calls with chairs of committees prior to receiving board packets

Marketing & Public Relations committee report:

- Parking system is almost ready to launch. Staff is making efforts to train colleagues so they are able to help minimize customer confusion
- Committee supports fully engaging marketing to drive traffic through PHF
- 5K on the Runway – sponsorships are being solicited. There is a landing page on the website. There approximately 160 runners signed up and there is potential for 600-1000 runners

Staff Reports:

- Budget brief presented by Mr. Giardino (exhibit 3)
 - PHF paused marketing in December resulting in a 54% load factor in January. When marketing dollars were increased, the load factors became 87%
 - Fiscal year begins July 1, 2023
 - There will be about a 2-million-dollar budget gap. The plan is to fill that gap with cash capital. American Rescue Plan funds are still in reserve. PHF will run out of cash in 2 years if current circumstances remain in place
 - Mr. Giardino stated that by December, if we are still operating with a 2-million-dollar deficit by December 2022, we need to re-think how to run the airport and Mr. Giardino will have a plan to present, as this is unsustainable. He is continuing to recruit more air service

- There is still an on-going pilot shortage, reduced flights because of Covid-19, leisure is still outperforming business travel, fuel costs are rising. We need to focus on getting ultra-low-cost carriers to fly through PHF
- PHF is one of the hardest hit airports in the country
- American suspended flights from PHF to Philadelphia through August 16 and has now extended the suspension through November 2. This is caused by regional pilot shortage. This is industry wide. Southwest, Jet-Blue, etc. are experiencing the same issue of pilot shortage
- PHF is running on reduced staff numbers in order to defray budget shortfall
- Revenue mix is about the same as FY22
- Mobile home park revenue is decreased and will be eliminated in FY23
- Rental cars continue to generate a large proportion of airport income and with the addition of Hertz/Dollar, it will rise even more
- On the expense side, personnel and benefits is the largest percentage of expenses
- Once the mobile home park is closed, we expect a lot of expenses to diminish
- We project 114,000 enplanements in FY23. We do expect to get Philadelphia flights back (2 a day) after November 2, and have two remain-overnights which are charged a fee
- We cannot sustain the current airline rates we are charging at the current number of enplanements. Rates have not been raised since 2019.
- 151,000 enplanements is the break-even for the budget
- If we added 300 passengers a week, it would generate \$150,000 in revenue in parking and passenger facility charges
- When we improve the facilities, it may improve expenses on the utilities, making us more economical
- \$1.7 million is received from the federal government, the Commonwealth gives us \$2 million and airport improvement grants equate to \$2 million a year
- We applied for \$10.5 million from the Bipartisan Infrastructure Law grant. We should be able to get some money but not likely the full amount. Hopefully enough to get a new roof
- We applied for a RAISE grant for airport roads project and a connection to the rail station being built nearby. Our plan is to do a proof-of-concept between the new rail station and the airport. We put in for two electric busses
- We applied for \$5 million from Congressman Bobby Scott's appropriation money. The plan is for capital projects
- In total, we applied for three grants totaling \$25 million in just a couple of weeks
- FAA sent notice that they have additional funds for disbursement and we are applying for that as well
- The capital plan is for \$193 million in the next seven years
- Taxiway Alpha improvement project is completed
- Passenger facility charge #6 is still in progress for GA ramp and terminal rehab
- Parking Access Revenue Control System will go live very soon

Old Business:

- Covered in committee meeting recap

New Business:

- To be covered in closed session

Mr. Joseph asked to hold questions regarding the budget until after the closed session in respect for Mr. Coleman needing to leave early.

Mr. Seymour read the following:

Mr. Joseph asked for a motion from the Commissioners of the Peninsula Airport Commission to convene in a closed meeting pursuant to Virginia Code Sections 2.2-3711(A) (5) for the following purpose:

(5) Discussion concerning a prospective business or industry or the expansion of an existing business or industry where no previous announcement has been made of the business' or industry's interest in locating or expanding its facilities in the community (regarding expansion of aviation services where no previous announcement has been made).

Mr. Herbert made the motion which was seconded by Mr. Kelly. A vote by roll call was taken. Results as follows: Mr. Joseph – Yes, Mr. Coleman – Yes, Mr. Herbert – Yes, Mr. Kelly – Yes, Ms. Smith – Yes. Motion passed unanimously and closed session began at 9:02 am..

Mr. Kelly made the following motion in an open meeting to conclude the closed meeting and return to the open meeting which was seconded by Mr. Herbert:

I move to conclude the closed session meeting and return to the open meeting and that prior to a roll call vote, the Commissioners of the Peninsula Airport Commission shall certify that to the best of their knowledge (i) only such public business matters lawfully exempted from open meeting requirements under the Virginia Freedom of Information Act, and (ii) only such public business matters as were identified in the motion by which the closed meeting was convened, were heard, discussed or considered in the meeting by the members of the Commission.

Any member of the Commission who believes that there was a departure from the requirements just stated must so state prior to the roll call vote and indicate the substance of the departure that, in such Commissioner's judgment has taken place.

A roll call vote was taken: Mr. Joseph – Yes, Mr. Coleman – Yes, Mr. Herbert – Yes, Ms. Smith – Yes, Mr. Kelly – Yes. Motion passed unanimously and the meeting was returned to open session at 9:56 am.

Mr. Giardino continued with a staff update as follows:

- Part 139 inspection was completed and the airport passed
 - Operations Manager Shaun Kelly left to become a Deputy Director at Brownsville Airport in Texas. Rob Gay has stepped up as Operations Manager.

Mr. Joseph adjourned the meeting at 10:02 a.m.



Newport News
Williamsburg Airport

2021 Annual Report



Easy going.

Core Values

Integrity

We always strive to do the right thing.

Enjoyment

We bring a constant sense of optimism and fun to a dynamic workplace.

Customer Focused

We strive to understand our customers and give them our best efforts. The customer is at the center of everything we do.

Teamwork

We work to bring our passions and expertise together to make the airport the best it can be.

Commitment

We earn trust by living up to our commitments and make decisions that are in the best interest of our airport, our customers, and our community.

Respect

We value the talent, the time, and the attentions of everyone with whom we work.

Innovation

We always push to be better. We constantly search for better solutions and ways of doing things.



Chair Message

JAY JOSEPH

Chair, Peninsula Airport Commission

Calendar year 2021 saw distinct highs and lows. We enjoyed Governor Northam's visit to announce the largest private investment in the history of the airport and we celebrated the award of the first federal air service development grant in over a decade. But we also suffered through historically low commercial air service as the effects of COVID-19 and airline equipment and staffing shortages persisted. We will continue in 2022 to pursue the long game of commercial air service development with our outstanding staff, incredible location in the middle of a prosperous and populous region, and superb facilities.

Executive Director Message

"I would like to thank the Peninsula Airport Commission for their guidance and leadership in these unprecedented times. My gratitude also goes to our amazing employees, partners, and tenants as we have navigated through many tough challenges in 2021.

2021 has brought some great news as well, with the award of over \$847,000 from the Small Community Air Service Development Program, and the largest private investment in the history of Newport News Williamsburg International Airport.

Our airport serves a supportive community and we look forward to a bright future assisting our friends and neighbors and offering convenient, fast, and enjoyable air service through Newport News Williamsburg International Airport. It's Easy Going."



MICHAEL GIARDINO

Executive Director,

*Newport News Williamsburg
International Airport*

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Board of
Commissioners



Economic Impact

of Newport News Williamsburg
International Airport

In addition to the employment, payroll, and economic impact of the existing operation of **PHF**, the airport also generates significant tax revenue for the City of Newport News, surrounding communities, and the Commonwealth of Virginia.

Employment
1,388

Payroll
\$52.7 Million

Economic Output
\$158.7 Million

Employment
1,525

Payroll
\$56.3 Million

Economic Output
\$166.8 Million

Employment
1,479

Payroll
\$70.4 Million

Economic Output
\$185.9 Million

Tax Revenue Generated as a Result of **PHF**

Highlights the estimated tax revenue at the **county**, **sub county**, and **state level** generated by airport operations, capital improvements, and visitor spending at **PHF**.

On-Airport
\$2.2 Million

Capital Improvements
\$0.05 Million

Visitor Spending
\$1.0 Million

Total
\$3.2 Million

On-Airport
\$3.4 Million

Capital Improvements
\$0.1 Million

Visitor Spending
\$1.5 Million

Total
\$5.0 Million

On-Airport
\$3.6 Million

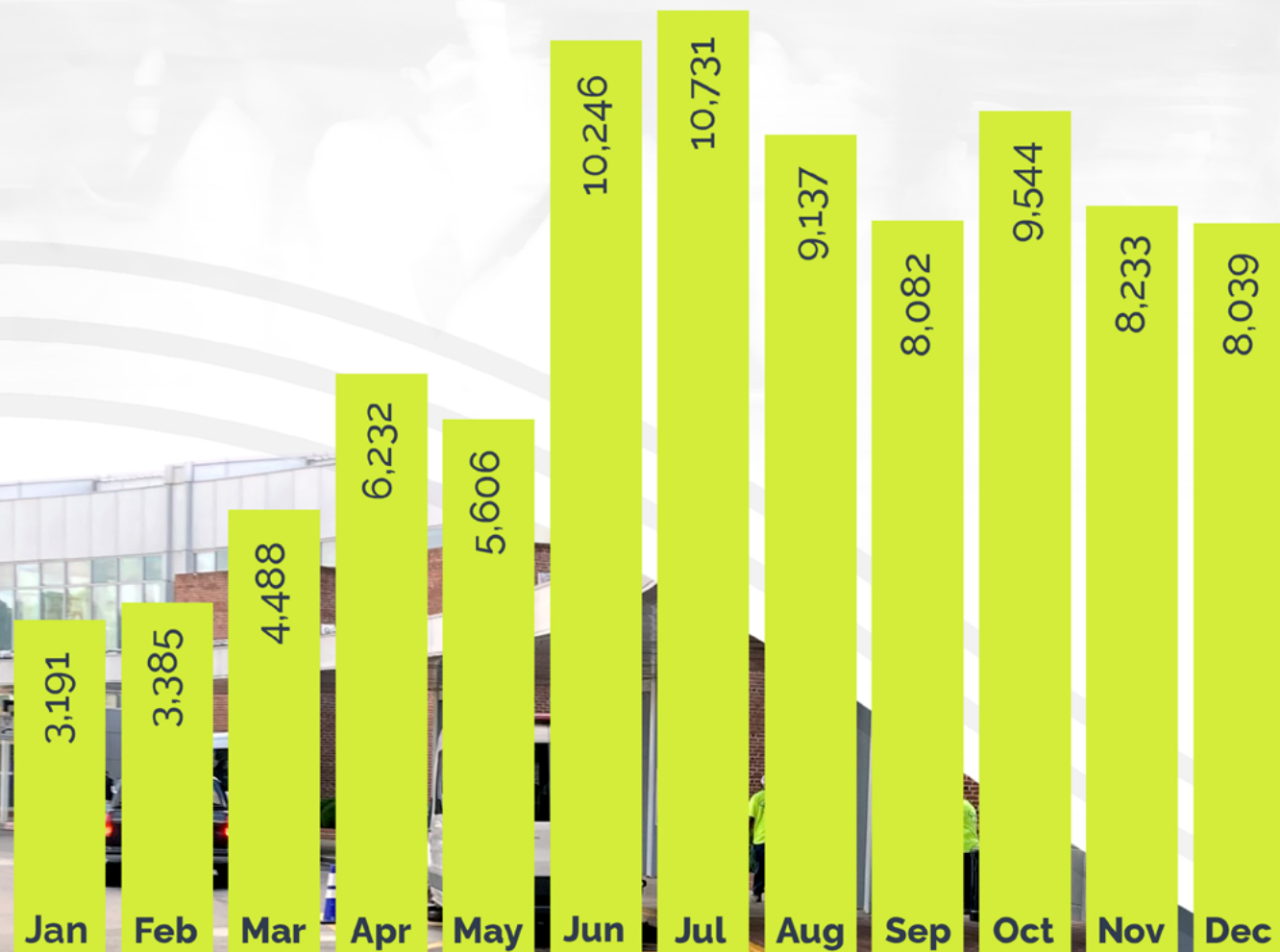
Capital Improvements
\$0.1 Million

Visitor Spending
\$1.5 Million

Total
\$5.2 Million

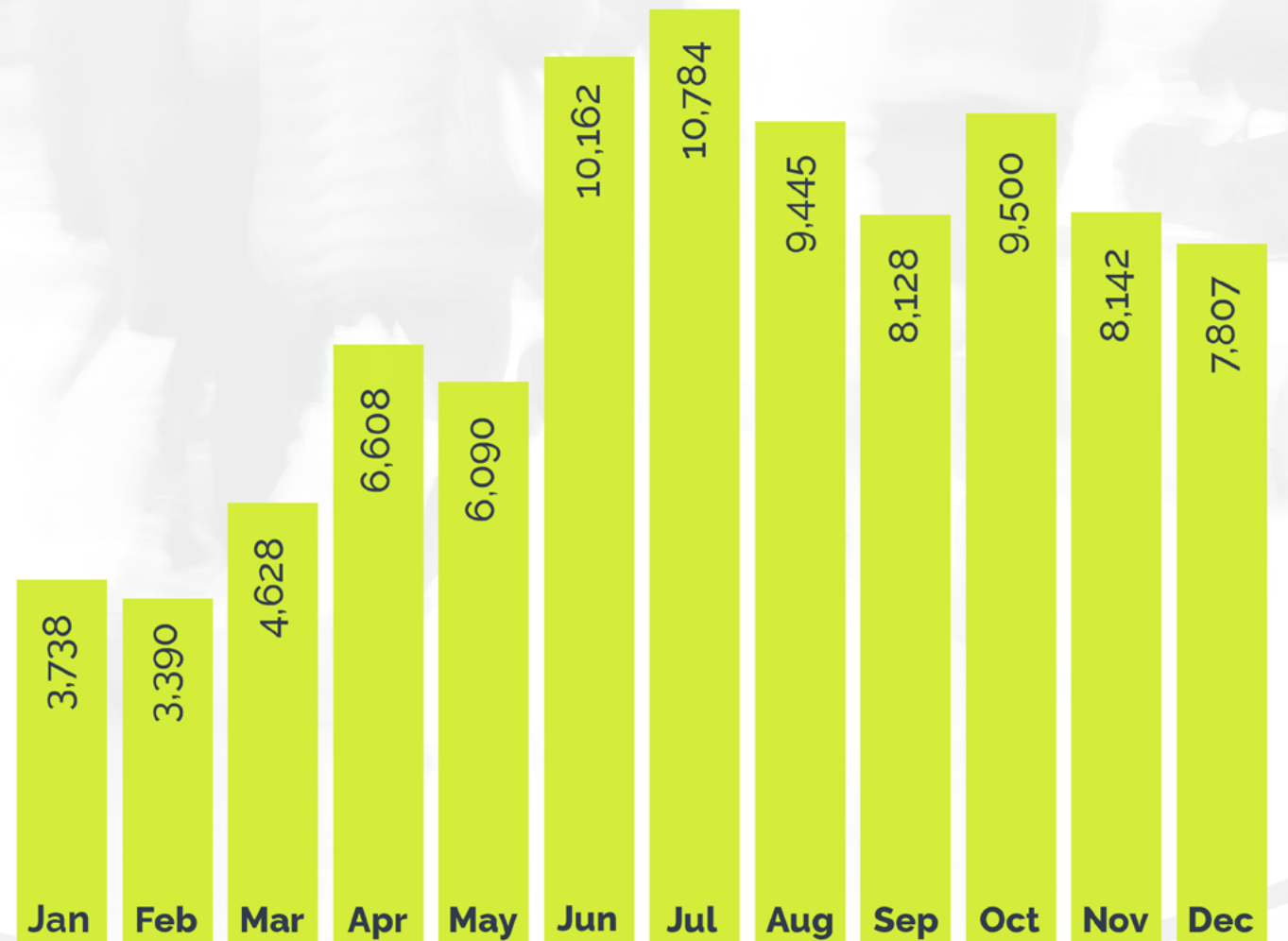
Passenger Traffic

Enplanements



Passenger Traffic

Deplanements



Chamber Of Commerce

State of the Region Event
October 2021



SCASDP Grant

40 Letters of support from our community & bussiness leaders



Newport News International Airport
SCASDP GRANT APPLICATION
Docket DOT-OST-2020-0231

2021



Community Involvement

USO

Military Holiday
"Block Leave"



Airport Officer Recognition

Life-saving Event





Community Involvement

Continued

Travel Agent Breakfast

Newport News Williamsburg Airport hosted a breakfast meeting for local travel agents. Airport Director Michael Giardino discussed the impact of Covid-19 on travel and the state of the airport. All the agents in attendance expressed their support for the airport and potential new air service. The meeting was a great success.

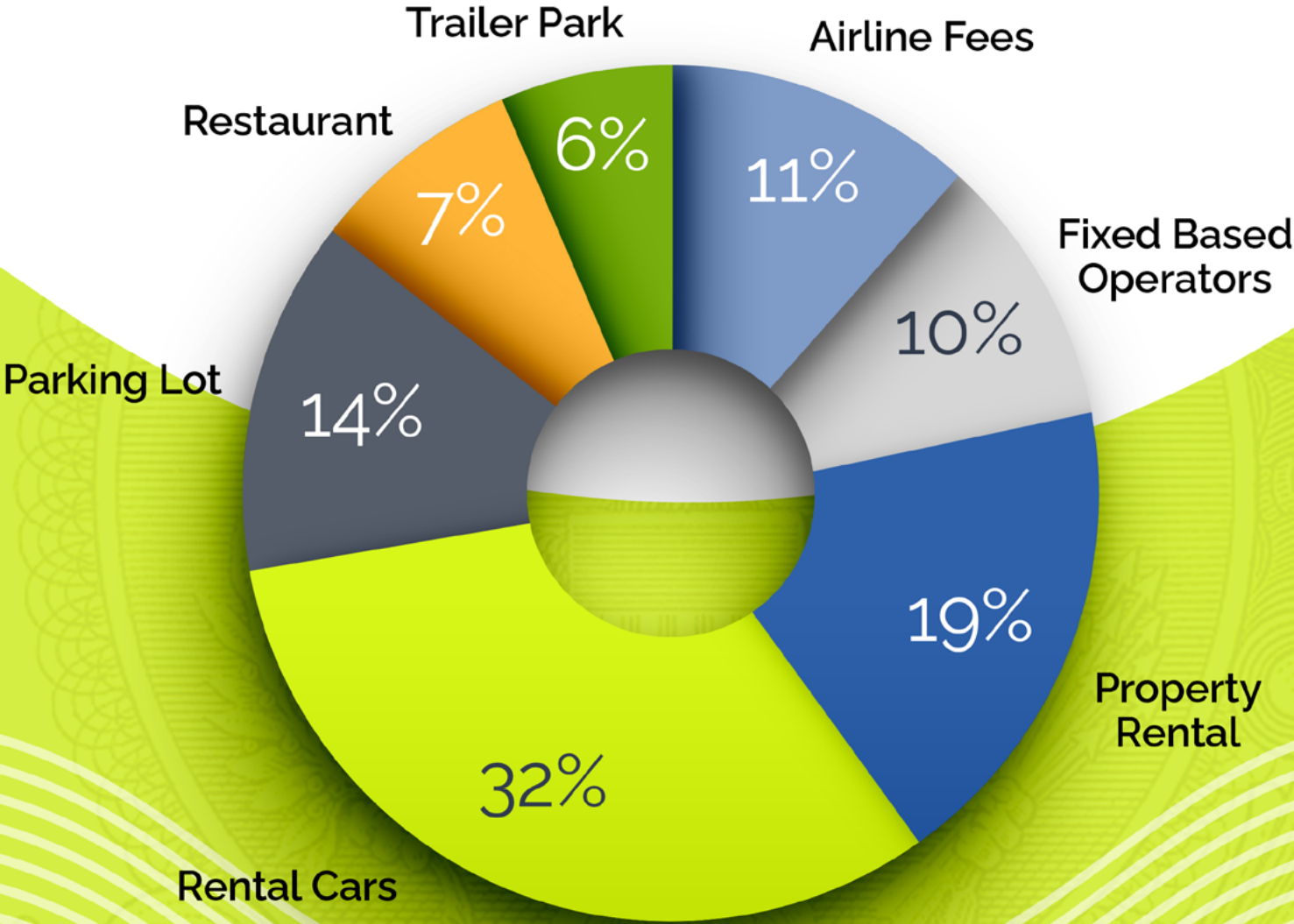


Virginia Peninsula Chamber of Commerce Military Advisory Council

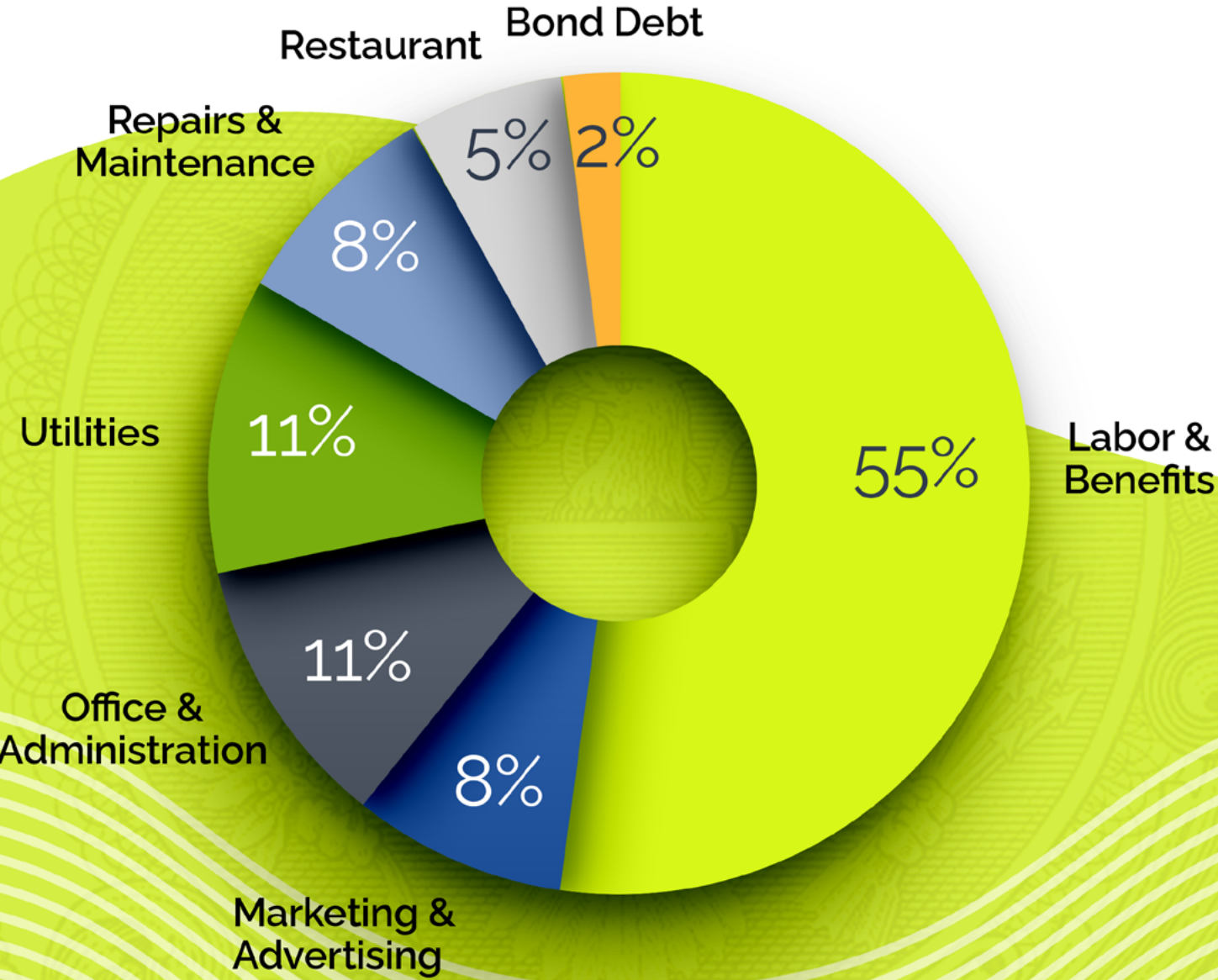
The Military Advisory Council is made up of base commanders of the local bases, veteran groups that assist with work force development, local hospital representatives as well as other important groups that help the bases and the military. The Peninsula Airport Commission's role is to apprise them of any developments at the airport that might have an impact on the local area and/or military.



Our Revenue



Our Expenses



Accomplishments

\$847,000 Grant

Small Community Air Service Development Program (SCASDP)

Newport News Williamsburg Airport was selected by the United States Department of Transportation to receive an award of \$847,646 for commercial air service recruitment and marketing. The grant application proposed an economic development project to fund a minimum revenue guarantee and marketing expenses to recruit, initiate and support new daily service. As part of the grant package, over 40 letters of support from community leaders and government agencies were received and submitted.

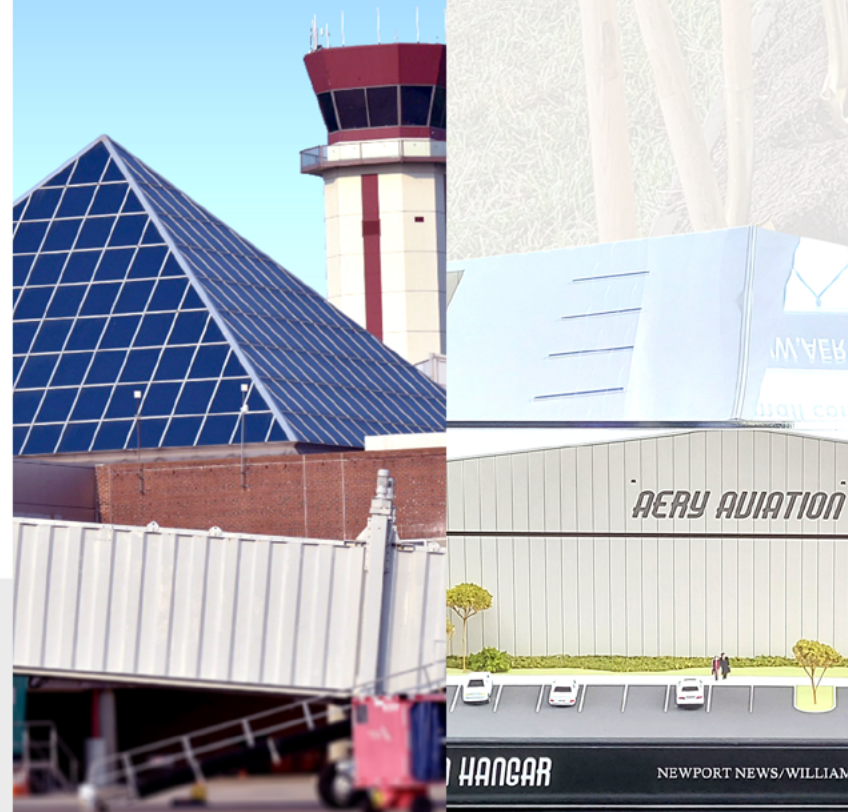


\$36 Million

in capital improvements to include the largest private investment in airport history

State of the Region Event

Hosted a pandemic-conscious Chamber of Commerce State of the Region Event in an **open hangar** for **over 350 people**



Accomplishments

Continued

Hosted a
President
Visit in
May 2021

Hosted a
Vice President
Visit in
Sep 2021

Second home to
Air Force
One & Air
Force Two

Sustained
operations
throughout the
worst
pandemic
in the
history
of the
United States

Completed a
\$5.5 Million
Taxiway
Project

Low-cost
structure
resulting in the
lowest
cost per
passenger
charged to
airlines
in the region

Future Vision

New Passenger Experience

New passion,
improved terminal

Faster, easier,
more
enjoyable

As Newport News Williamsburg Airport looks to the future, we have identified over \$193M in capital improvement and passenger experience requirements. The Commission is aggressively competing for Bipartisan Infrastructure Law (BIL) and other grants to address aging infrastructure, garner new air service, and modernize the airport to be more efficient, environmentally friendly, and to meet the travel demands of the community. We are working hard to build a vision of an inclusive airport that is on the cutting edge for accessibility, serves our community equitably, and is a modern, resilient, sustainable infrastructure.

Board of Commissioners

Peninsula Airport Commission



**JAY
JOSEPH**
Chairman



**ROB
COLEMAN**
Vice Chairman



**TOM
HERBERT**
Treasurer



**SHARON
SCOTT**
Assistant Treasurer



**LINDSEY
SMITH**
Secretary



**COL. BRIAN
KELLY**
USAF, RETIRED
Assistant Secretary



Easy going.

Fiscal Year 2023 Budget

Peninsula Airport Commission

APRIL
2022



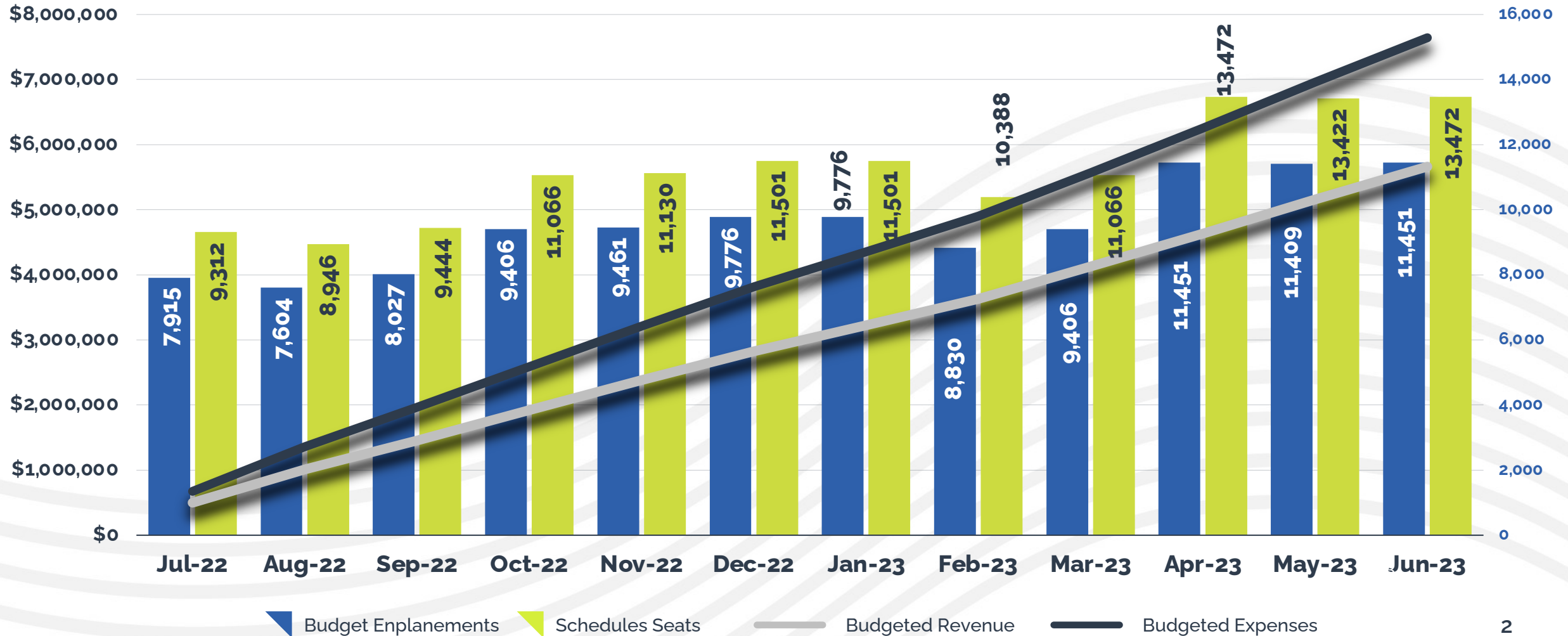


Budget Cycle

EVENT	DAYS BEFORE/AFTER FY	FY 22	NOTES
Budget to participating political subdivisions (per Acts of Assembly 1946)	-135	February 15, 2022	N/A
Performance Modeling	-120	February 1, 2022	Projected Enplanements/Revenue per Enplanement
Meet with Department	-90	March 1, 2022	Line-item Budgeting
Present to PAC	-60	April 25 & 28, 2022	Finance & Audit Committee and Regular PAC
Adopt Budget	-30	May 26, 2022	Annual Meeting
FY Begins	0	July 1, 2022	
Previous FY Audit Complete	+120	October 21, 2022	



Fiscal year 2023 budget





Conditions



- Airline recovery remains uncertain
- Leisure is outperforming business
- **PHF** remains one of the hardest hit airports due to pandemic
 - American suspended **PHL** *April 2022 – November 2022*
- Crew shortage is the primary reason for service reductions.
- Fuel prices will impact airlines and passengers



Requirement

Full Time – 56

Part Time 23

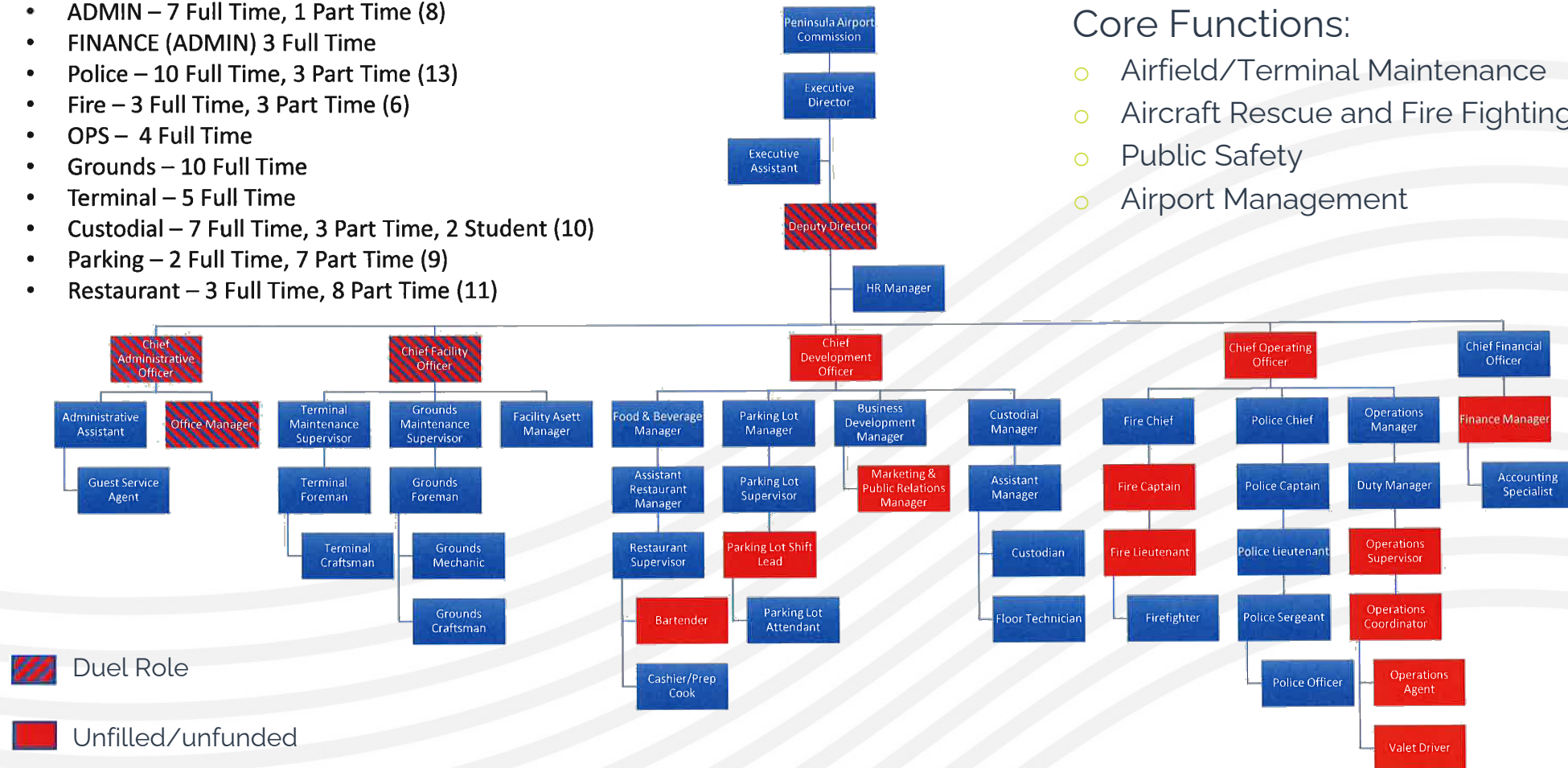
Student – 2



- ADMIN – 7 Full Time, 1 Part Time (8)
- FINANCE (ADMIN) 3 Full Time
- Police – 10 Full Time, 3 Part Time (13)
- Fire – 3 Full Time, 3 Part Time (6)
- OPS – 4 Full Time
- Grounds – 10 Full Time
- Terminal – 5 Full Time
- Custodial – 7 Full Time, 3 Part Time, 2 Student (10)
- Parking – 2 Full Time, 7 Part Time (9)
- Restaurant – 3 Full Time, 8 Part Time (11)

Core Functions:

- Airfield/Terminal Maintenance
- Aircraft Rescue and Fire Fighting (ARFF)
- Public Safety
- Airport Management



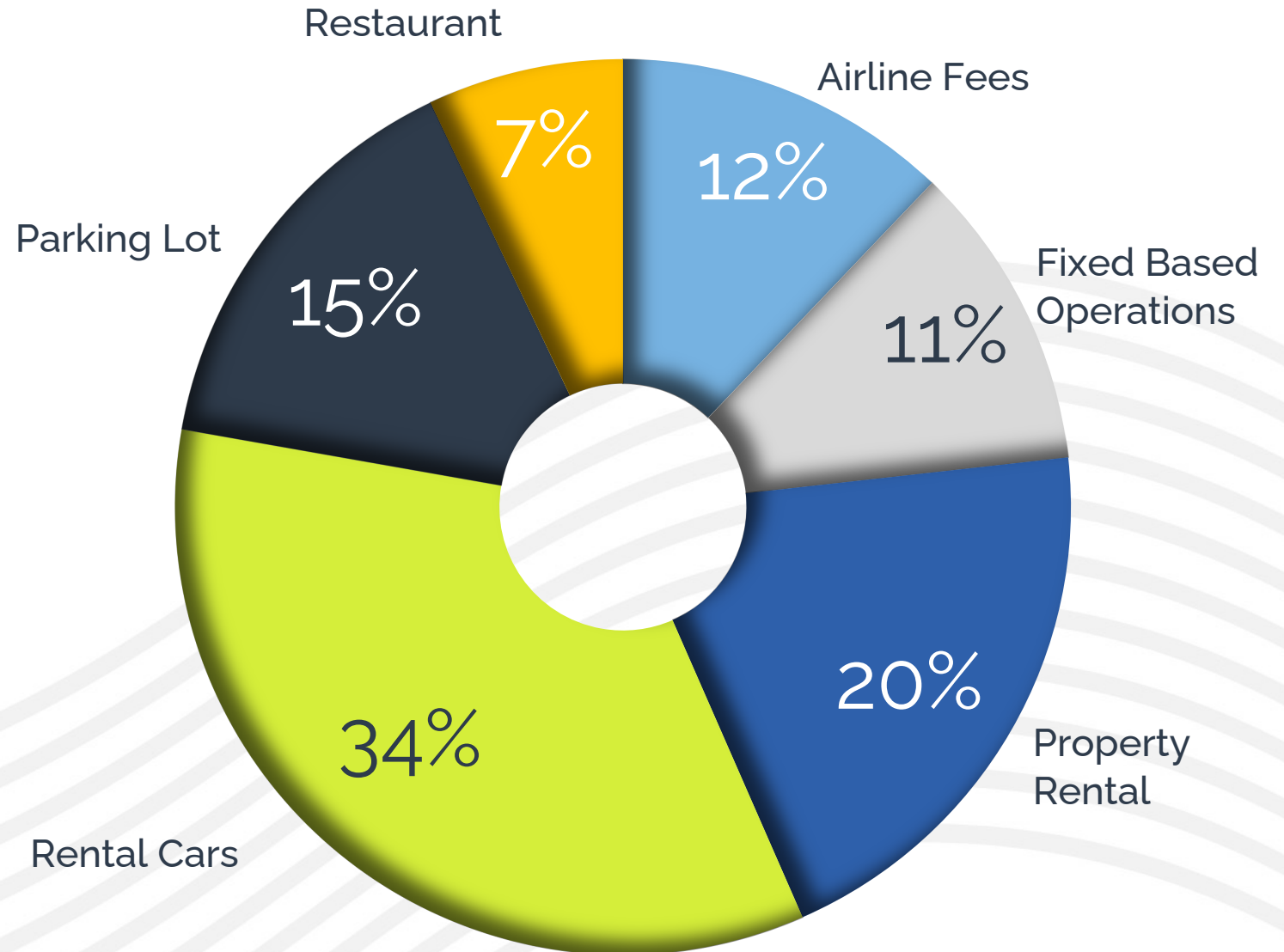


Revenue

Self-Funded by Cost Center

Total Revenue

\$5,652,682

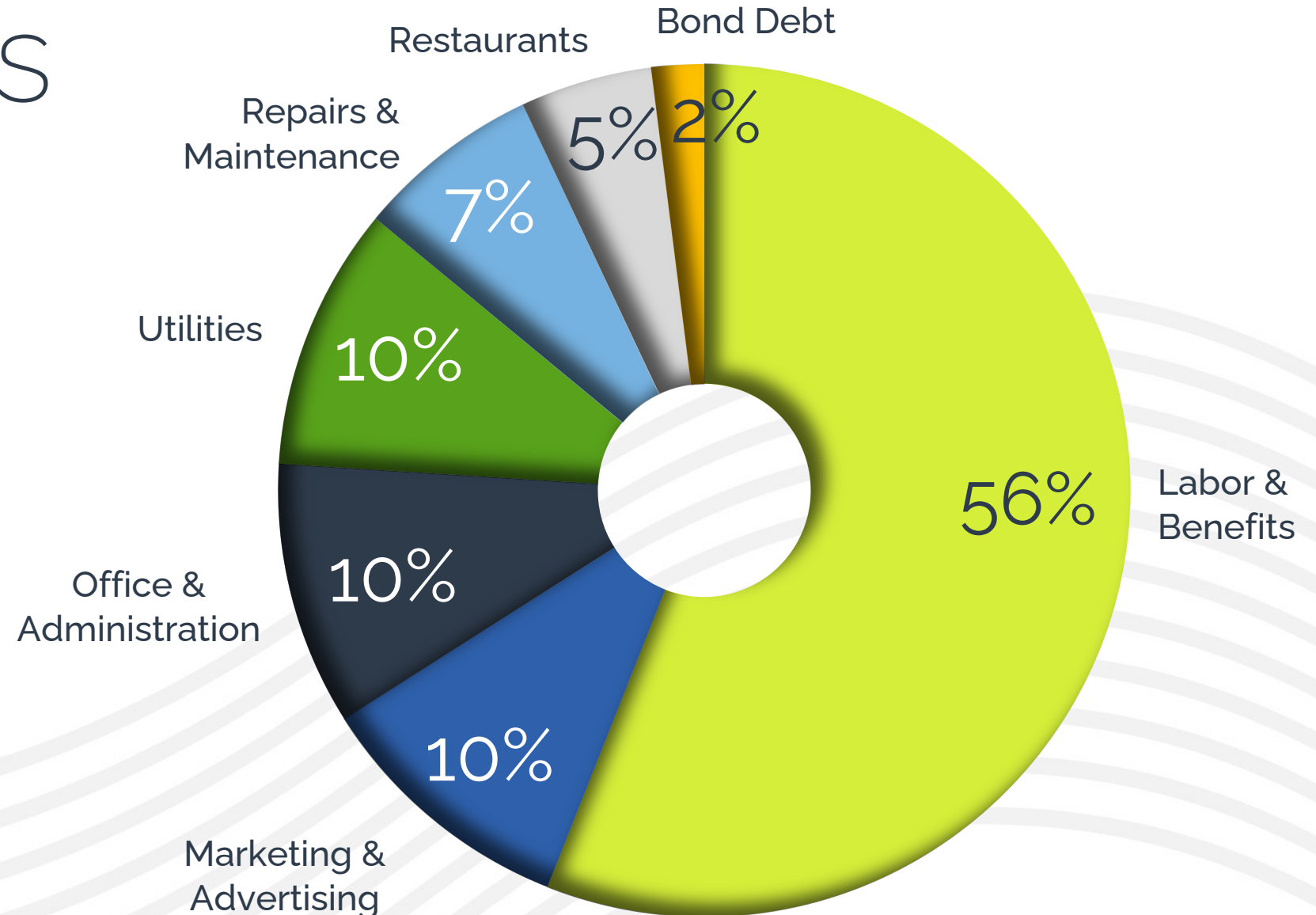




Expenses

Total Expenses

\$7,672,950





Assumptions



- 114,000 Enplanements
 - American Airlines only
 - 5x **CLT**; 2x **PHL** daily; *(Except Jun - Oct)*
2 Remain Overnight *(RON)*
- Freeze Airline Rates and Charges
 - Landing Fee \$1.98 / 1,000 lbs.
 - Terminal \$34 sq. ft *(Exclusive Use)*
 - \$2.40 Per Enplaned Passengers *(Common Use)*
 - Fuel Flowage GA / Charter - \$0.05/gal;
Commercial - \$0.015



Analysis



Breakeven

- Approximately 151,000 enplanements
 - Excludes airline incentives (*SCASD with United etc.*)
 - FY 2020 pace was \$1M budget surplus (*220,000 enplanements Q4 estimated*)

Revenue

- 300 additional enplanements/week = ~ \$150K parking revenue/yr
 - Every additional enplanement increases PFC Capital revenue \$4.39

Expenses

- Savings to be realized in execution of Terminal Building Improvements

Capital

Peninsula Airport Commission





Capital Funding



Airport's Annual Entitlement Allotment

- Federal \$1.7M
- Commonwealth \$2M
- FAA Airport Improvement Grant Allotted *(AIG(A))* \$2M/yr *(5 years)*

BIL and other Competitive Programs

- FAA AIG Competitive *(AIG(C))* \$100M/Yr for 275 airports *(5 years)*
 - FY22 Application - \$10.5M requested
- USDOT RAISE Grant – PAC Intermodal/Road Study \$10M requested
- Community Project Funding – Airport Terminal \$5M requested



Completed and In Work



Airport Improvement Program (*AIP*)

- Taxiway A Shoulders and Lighting Rehabilitation
 - FY 2020 \$5.3M (*100% funded due to CARES Act vs. normal 90%/10%*)

Passenger Facility Charge (*PFC*) 6

- Terminal Rehabilitation
- GA Ramp Rehabilitation (*Design*)

Local

- Parking Access Revenue Control System (*PARCS*)



Seven (7) Year Capital Requirement

(Includes Federal FY22)



\$193M

- Near Term *(Federal FYs 2022 and 2023)*

- PFC 6 Projects - \$3.85M
- Airport Master Plan - \$1M
- Taxiway Delta Design - \$1M
- Old Terminal Demo - \$2.8M
- Drainage - \$650K
- Airport Terminal - \$18M

- Long Term *(Federal FYs 2024-2027)*

- Remaining PFC 6 - \$3M
- Taxiway Delta Construction (two phases) - \$12.5M
- Remaining - \$133M

Fiscal Year 2023 Budget

Peninsula Airport Commission

APRIL
2022



Newport News Williamsburg Airport

Date	Assignments/Tasks
April	Announcement <ul style="list-style-type: none"> • letters sent via certified mail. • posted near mailboxes and payment drop box.
	"Triage" Meeting <ul style="list-style-type: none"> • United Way • City of Newport News Dept. Of Human Services • Newport News Redevelopment Housing Authority • Peninsula Agency on Aging • The Salvation Army • Other (local charities, organizations, and school districts)
May	Tenants will be assigned to specific agencies based on specific needs (elderly, children, pets, ESL, transportation issues, etc...)
	Power, water, sewage removed from vacant homes
June	Power, water, sewage removed from vacant homes
July	Demolition resumes
August	Last day for all tenants